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Academic Senate
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ACADEMIC SENATE MINUTES

January 30, 1991

Volume XXII, No. 9

Call to Order

Seating of New Senators

Roll Call

Chairperson's Remarks

Vice Chairperson's Remarks

Student Body President's Remarks

Administrators' Remarks

Action Items:

1. Approval of Student Appointments to Honors Council
2. Memorial Resolution for Dr. Bone

Information Items: None.

Communications

Committee Reports

Adjournment

Meetings of the Academic Senate are open to members of the University community. Persons attending the meetings may participate in discussion with the consent of the Senate. Persons desiring to bring items to the attention of the Senate may do so by contacting any member of the Senate.

ACADEMIC SENATE MINUTES

(Not Approved by the Academic Senate)

January 30, 1991

Volume XXII, No. 9

CALL TO ORDER

Chairperson Len Schmaltz called the meeting of the Academic Senate to order at 7:05 p.m. in the Circus Room of the Bone Student Center.

SEATING OF NEW SENATORS

Two new student senators, Jeremiah O'Connor a Senior in Political Science, and David Ruggles, a Graduate Student in Political Science, were seated to replace Peggy McCafferty and Scott Andrew. Mr. O'Connor will serve on the Administrative Affairs Committee, and Mr. Ruggles will serve on the Budget Committee.

ROLL CALL

Secretary Jan Johnson called the roll and declared a quorum present.

Approval of Minutes of December 4, 1990

XXII-47 Motion to approve the Academic Senate Minutes of December 4, 1990 by Schurman (Second, Roberts) carried on a voice vote.

Chairperson's Remarks

Chairperson Len Schmaltz announced that the position of Parliamentarian was again open. Dr. Connie Ley had agreed to serve for one semester, and due to departmental commitments would not be able to continue to serve. If any Senator knows of someone who would be willing to serve, please contact the Senate Office.

Vice Chairperson's Remarks

Vice Chairperson Eric Raucci welcomed the two new Senators.

Student Body President's Remarks

Student Body President Terrence Sykes had no remarks.

Administrators' Remarks

President Wallace reported that we needed to congratulate our faculty, department chairs and deans for something that happened during the first six months of this fiscal year. Their hard work resulted in awards for research and sponsored programs which exceeded the total for the last year. At the end of six months last year, research and sponsored programs had awards for a little over two million dollars. At the end of this six month period, it is over five million dollars. We have gone from \$2,002,000 to \$5,004,000, and the interesting thing is that those increases occurred in every single college. These people should be commended for that kind of activity which happens by hard work and extra time. The individual and corporate giving for departmental support during the last two years through telethons and other activities conducted by departments increased the number of donors by 185% from over 2,000 to over 6,000 donors. The dollar values were up 85%. This demonstrates work at the grass roots level. These donations help the operational budgets of the departments.

I would like to report to the Senate that during the Executive Committee meeting on January 22nd, I gave a report on the Physical Plant Audit. We also discussed adding a faculty member to the Search Committee for the Vice President for Student Affairs. As a result of the search committee process, the committee was overwhelmingly a white, male committee. We added an Hispanic female faculty member: Maria Canabal. The Executive Committee approved this unanimously.

The Board of Higher Education in its recommendation the ISU for FY92 budget, approved a 9.1% increase. We have a base budget adjustment of half a million dollars which should stand regardless of what monies are appropriate for next year for the enrollment reduction program. As we implement our enrollment reduction program, the Board of Higher Education has agreed to replace a dollar lost in tuition with a tax dollar. We were very pleased at their response to that program. The increase of tax revenue is a recommended 15% increase. On the downside, I would report that the IBHE has indicated a 1% reduction for all public universities that would be done internally. I need to explain that to you. It is more complicated. In the initial round of budget discussions, the IBHE removed 1% from each of the state universities' budgets. Now they are requiring 1% of the total budget be reallocated to meet the programs contained in our budget for FY92. That means that we will have to demonstrate a 1% reallocation. Our Vice Presidents will be working on their budgets to do this.

The IBHE has listed our Science Building Construction as third for new building construction in the state. Again, there are not good prospects for funding, but at least we are in line with the Science Building. There are a number of renovation projects of smaller dollar value and some projects that need to be completed that are above the Science Building. One other thing that came out of the IBHE meeting that will go nicely with some of the other plans that we have is that Illinois State University has the highest classroom and laboratory utilization rate of all the universities in the state. I don't think that surprises a lot of you. In laboratories -- our utilization rate is twice the state average. Not only are we the lowest in the state in the number of square feet of laboratory space, but our utilization rate is twice the state average. We have the lowest net assignable square footage per student. There is a parallel between our budget problem and our space problem on a per student basis. The plans that are being made for additional space and enrollment reduction are coming together in the enrollment reduction report. The Vice Presidents are reviewing the enrollment reduction plan this week and the Deans will receive it next week. It will then be distributed on campus. It takes us through the five year planned enrollment reduction of 3,000 students. There are a number of parameters in the plan that you will find quite interesting, like what happens to the student/faculty ratio; appropriation per student, and other parameters that are used to measure University quality. I would suggest that the Senate decide how it might wish to review and comment on the enrollment reduction plan. I would suggest that the Vice Presidents meet with the Executive Committee or some group of the Senate and review the plan.

Finally, I would like to indicate that the time has come for us to deal in a serious way with what is a continually pessimistic view of the state and national economies and the need for us to plan for the possibility of budget reductions for next year. In this state and other states higher education is suffering budget reductions. Although the state government of Illinois has not officially acted to reduce higher education expenditure levels for this or next fiscal year, the state economic and fiscal condition leaves little doubt as to next year's state budget level for higher education. I believe that the University would be negligent in not preparing now for the high probability of negative budget adjustments during this and/or the next fiscal year. There are some precautionary steps that can be taken over the next few weeks and months to avoid last minute future budgetary decisions that would be required to bring the University's expenditures in line with its revenues. For example, a review of the purchase of equipment and commodities should be conducted with the possibility of reducing or delaying non-essential expenditures. Personnel lines should be reviewed with an attempt

toward giving more careful scrutiny to all hiring decisions and delaying the filling of vacant positions. I have requested the vice presidents to initiate such a review at once and to explore other budgetary contingencies which are appropriate to their area.

Senator Walker: Did I understand you right that the enrollment plan will be given to the Senate to look at?

President Wallace: Yes. The plan has a lot of detailed figures and projections and what I would like to do is have the Senate decide how it would like to conduct its review and make recommendations. I would suggest that some group meet with the Vice Presidents to discuss the plan.

Senator Walker: Would this normally go through Academic Standards to the Academic Affairs Committee of the Senate?

President Wallace: I don't know.

Provost Strand: This plan does not talk about changing the admission standards per se. It talks about the reduction in numbers and the accommodation of that result through the enrollment management plan. In that perspective we did not view the review as coming through the Academic Standards Committee. From my perspective, there is no body outside of the Senate and its committees which should initially get involved. You may feel otherwise when you get a chance to look at the plan.

Senator Tuttle: The half million dollars into the base which I understand is for the initial stage of reduction in the enrollment management plan. I think I remember correctly that that is not intended to be perceived as covering the total 3,000 reduction, but only part of it. It has the appearances that commitments from Dr. Wagner of the IBHE are forthcoming. It appears that way. Can you comment on anything beyond the first year in terms of the total package. What we are seeing is the first year.

President Wallace: I think the parameters are the same. The agreement with Dr. Wagner not only dealt with the one dollar received in tax dollars for what we lose in tuition, but a realization on his part that we have historically been underfunded. So, we have the feeling that the first year he did what he said he would do. Enhancing our programs made sense with our mission statement. Not only the replacement of tuition money with tax dollars, but also putting ISU in a more equivalent position in relation to other universities. We are looking at an overall appropriation level per student as well as the percent of appropriation from tax dollars and tuition dollars. With the list of

parameters that we gave him, we agreed upon a method to reduce enrollment.

Senator Ritt: It is my understanding that this will not be distributed to the Senate as an official information item, but as an item for information to the Senators, following which you would hope the Senate would make some decision as to how to handle it.

President Wallace: This document has on the front page -- FOR DISCUSSION ONLY. This is a campus-wide discussion document. Everyone will have an opportunity to give us their wisdom. Then a formal document that has been agreed upon by the campus will go to the Board of Regents Staff to be reviewed by the Board. The document deals with such questions as projecting what happens to the dormitories, what happens to student fees, and what we do about handling university studies, etc. This is really a planning document that addresses the facilities, resources, and questions such as will we have the opportunity to convert the dormitories into academic use to help solve our academic space shortage.

Senator Walker: Regarding the 1% budget adjustment from FY91 to FY92, has a decision already been made how you are going to make that adjustment -- in what budget lines?

President Wallace: No. We just asked the Vice Presidents to start working with their budget unit directors to address that. I would say philosophically that I feel that we should not reduce somewhere when we know that next year we will be hurting so badly that we will need to get those resources back or steal from somewhere else. We don't want to try to rob operational budgets in ways that will become permanent reductions. That puts the focus on the future of the employment level of the University. It puts the spotlight on whether there are specific programs or activities that we no longer can afford in order to do more important things. This is just the beginning and each vice president will have an opportunity to make recommendations as to where the reductions should be taken.

Senator Walker: You think that we will have an additional negative budget adjustment request in addition to this 1% adjustment.

President Wallace: I think that is the current belief. We hear a lot of things from Springfield. I think the conventional wisdom is that the State will try to get through this fiscal year without having budget rescissions. Things have occurred recently that have led us in that direction. State tax revenues are not that bad.

Expenditures seem to have overrun budgets. So the question is that someone will have to cut back somewhere. We don't know if higher education will get an across the board reduction. We are trying to prepare for whatever may happen.

Senator Walker: You expect that it may come in freezing of faculty lines?

President Wallace: I think we will have the luxury of doing it the way we want to do it. That is why we want to plan now.

Senator Schmaltz: I would like to point out to the President that when the exigency actually hits, there is within the external committees of the Senate a Financial Exigency Committee which consists of nine people. The functions of this committee are: "The Financial Exigency Committee is a standing committee, advisory to the President in the processes of identification and declaration of financial exigency, and the implementation of the University's Financial Exigency Procedures." "The Financial Exigency Procedures may be found in the University Policy Manual." This committee was set up a long time ago to help implement a budget cut.

President Wallace: Let the record show that the President never used that word that you used. I won't repeat it. That is a very legalistic word and does not pertain to what we are talking about. It is a very formal legalistic term which sets aside personnel policies, etc., and we aren't there yet.

Senator Mohr: Is there an indication that such a financial crisis will come whether the temporary tax increase is made permanent or not?

President Wallace: I think it is not yet a crisis. We can take hope in the fact that Mayor Daley of Chicago is building his budget as if the tax increase will become permanent. There is an extremely high probability that this will occur.

Provost Strand had no remarks.

Vice President for Student Affairs Neal Gamsky had no remarks.

Vice President for Business and Finance James Alexander had no remarks.

Action Items

1. Approval of Student Appointments to Honors Council

XXII-48 Motion by Raucci (Second, Svoboda) to approve two student appointments to the Honors Council carried on a voice vote:

Elizabeth Crider
Nicole Truong

2. Approval of Memorial Resolution for Dr. Robert G. Bone

XXII-49 Motion by Tuttle (Second, Johnson) to approve Memorial Resolution for Dr. Robert G. Bone carried unanimously.

MEMORIAL TO DR. ROBERT G. BONE

ISU'S NINTH PRESIDENT (1956-1967)

The Academic Senate notes with regret the death of Dr. Robert G. Bone, beloved President of Illinois State University. Dr. Bone served from 1956 to 1967 as the ninth President of ISU.

When Dr. Bone began his Presidency at the University, it was known as Illinois State Normal University which reflected a school devoted solely to teacher training. During his time in office, the name of the school changed to Illinois State University (January, 1964), and the institution enlarged its purpose to offer comprehensive academic programs through the doctoral level. Illinois State University more than tripled its enrollment from 3,200 in 1956 to 11,000 students at the time Dr. Bone retired. The value of campus buildings grew from \$13 million to \$90 million, and changed the community skyline with high-rise residence halls.

Above all, Dr. Bone was known for his leadership and his personality. Dr. Bone exemplified the finest in leadership by his actions and by his examples. He was greatly involved in the community as a member of various organizations while President of Illinois State University and until his death. His leadership inspired others to act. His open, friendly manner made a lasting influence on the university and the community. The stories telling of his ability to communicate with students have become legend.

Dr. Bone is best remembered by two statements of his character. He was considered by those who knew him as one of the most gentle, compassionate, and friendly persons they have known. And, he has been described succinctly as "an honest and honorable man."

The Academic Senate, speaking for the University community, deeply regrets his passing and offers sympathy to his family. May his memory serve as inspiration for all.

No Information Items

Chairperson Schmaltz called an Executive Session.

No Communications

Committee Reports

Academic Affairs Committee - Senator Walker reported that there will be a meeting of the Academic Affairs Committee following Academic Senate adjournment.

Administrative Affairs Committee - Senator Nelsen reported that he had distributed two items of committee business to his committee members. He asked that committee members see him before leaving tonight.

Budget Committee - Senator Mohr called a short meeting of the Budget Committee following Senate adjournment.

Faculty Affairs Committee - Senator Ritt had no report.

Rules Committee - Senator Raucci asked committee members to turn in their Spring 1991 Schedules.

Student Affairs Committee - Senator Sykes asked committee members to turn in their schedules. He will be calling a meeting in the near future. There are several items which need attention.

Adjournment

XXII-50 Senator Schurman moved to adjourn (Second, Miller). Motion carried on a voice vote. Meeting of the Academic Senate adjourned at 7:53 p.m.

**FOR THE ACADEMIC SENATE
JAN JOHNSON, SECRETARY**

