Illinois State University

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Fall 10-27-1993

## Senate Meeting, October 27, 1993

Academic Senate Illinois State University

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#### ACADEMIC SENATE MINUTES

October 27, 1993

XXV, No. 5

Call to Order

Approval of Minutes of October 13, 1993

Chairperson's Remarks

Vice Chairperson's Remarks

SGA President's Remarks

Administrators' Remarks

ACTION ITEMS:

- Rules Committee Presentation of College of Arts and Sciences Bylaws Changes
- 2. Approval of Council for Teacher Education Appointment
- 3. Administrative Affairs Committee Changes in Provost Search Committee Guidelines

INFORMATION ITEMS: 1.

- Rules Committee Presentation of Changes in Page Five of Blue Book, "Administrative Affairs Committee Responsibilities"
- 2. Administrative Affairs Committee Changes in Provost Search Committee Guidelines (Moved to Action Item)

Communications

Committee Reports

Meetings of the Academic Senate are open to members of the University Community. Persons attending the meetings may participate in discussions with the consent of the Senate. Persons desiring to bring items to the attention of the Senate may do so by contacting any member of the Senate.

#### ACADEMIC SENATE MINUTES

(Not Approved by the Academic Senate)

(Senators statements are paraphrased, not verbatim)

October 27, 1993

Volume XXV, No. 5

#### CALL TO ORDER

Chairperson Len Schmaltz called the meeting of the Academic Senate to order at 7:06 p.m. in the Circus Room of the Bone Student Center.

#### ROLL CALL

Secretary Jan Cook called the roll and declared a quorum present.

#### APPROVAL OF MINUTES OF OCTOBER 13, 1993:

XXV-23 Motion to approve Academic Senate Minutes of October 13, 1993, by Borg (Second, McCune) carried on a voice vote.

#### CHAIRPERSON'S REMARKS

Chairperson Len Schmaltz had no remarks.

Senator Macon Williams introduced a Sense of the Senate Resolution in memory of Dr. Kenneth L. Leicht, retired faculty member who died Sunday, October 17, 1993.

XXV-24 Sense of the Senate Resolution in Memory of Dr. Kenneth L. Leicht 1941 - 1993

Kenneth L. Leicht joined the Illinois State University faculty as an assistant professor of psychology in 1967. He earned both his undergraduate and master's degrees from St. Louis University and was awarded a doctoral degree in experimental psychology from Northwestern University in 1967. Dr. Leicht spent his entire academic career at Illinois State University. Ill health forced him to stop teaching in 1990 and he was never able to return to the Department of Psychology.

The author of numerous articles in professional journals, Dr. Leicht was first and foremost a devoted and inspired teacher of undergraduates. His ability to communicate the

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intricacies of experimental psychology in a meaningful and interesting way was the envy of his colleagues and an inspiration to his students. Many of his former students earned advanced degrees and these were a source of great pride for him and a legacy which will advance the science of psychology for decades. Like most great teachers, Ken Leicht possessed an outstanding sense of humor and a warmth and genuineness which came through in all of his personal interactions. Not only his students sought Ken out when they were in trouble, but his faculty colleagues as well. He was never too busy or preoccupied to offer his help, advice, and concern to anyone in trouble. His election to the Department Faculty Status Committee on numerous occasions is ample proof of the high regard his faculty colleagues had for him. He coupled his extreme intelligence, good judgment and innate sense of fairness with compassion for his fellow human beings. To say that he was beloved by his colleagues and the staff in the of Psychology would certainly Department be an understatement.

Be it resolved, therefore, that the Academic Senate of Illinois State University mourns the death of Dr. Kenneth L. Leicht of the Psychology Department and expresses its deepest sympathy to his family, friends and colleagues.

The Resolution passed on a voice vote.

Chairperson Schmaltz stated that the Psychology Department had lost a friend. The Senate observed a minute of silence in respect for the memory of Dr. Leicht.

#### VICE CHAIRPERSON'S REMARKS

Vice Chairperson Mousavi had no remarks.

#### SGA PRESIDENT'S REMARKS

Student Government Association President Diane Shaya reminded senators that the SGA is hosting a brown bag lunch with President Wallace in the University Club at Noon on November 10, 1993.

#### **ADMINISTRATORS' REMARKS**

**PRESIDENT WALLACE:** The Selection Committee for the Provost Search has not yet met because, as of this morning, two colleges had not yet selected their representatives for the committee. One college announced the name of its representative this afternoon. The Committee will meet as soon as possible. Senator Pat Meckstroth has pointed out to me that previous Selection Committees for Provost Searches included a representative from Milner Library. The recent change of wording of the documents describing Search Committees for Administrative Positions omitted the Library's representative on this committee. She and Curtis White, who organized the revision of the documents, agree that the omission was an oversight and will be asking the Senate to approve a correction. I will ask the Library to elect a representative to this committee if the Senate does not object.

Senator Zeidenstein: Will the policy be changed?

Chairperson Schmaltz: The President can appoint up to two faculty to the Selection Committee to satisfy affirmative action concerns.

Senator Zeidenstein: Will the policy be changed?

Chairperson Schmaltz: Yes.

Senator Liedtke: Has the chairperson of the Selection Committee been selected?

President Wallace: No.

Senator Liedtke: How is the chairperson selected?

President Wallace: I will wait to see the gender and ethnic composition of the elected representatives to the Selection Committee before selecting the chair. I have discussed the matter with some members of the Panel of Ten.

PROVOST STRAND: There have been new proposals to revise the IBHE's proposed Focus Statements. I would like to discuss this with the Senate. The IBHE has proposed Focus Statements for all of the public universities of Illinois, to be approved by the IBHE, not by the respective campuses or governing boards. Mission Statements, on the other hand, are established by campuses and approved by their boards. At ISU there are also statements incorporated in planning priorities documents. Both of these are distinct from the Focus Statements.

Over a year ago Focus Statements were drafted by the IBHE staff. We drew together a premier group to review the Focus Statement for ISU and propose revisions. The IBHE {staff?} rejected the revisions. In September 1993 the Focus Statements were discussed by the IBHE again. They asked the campuses for response to the proposed statements within a very short period of time. Our groups were concerned about the role of research, and the state-wide influence of ISU's programs outside the College of Education. We are to submit our response to the proposed Focus Statement for ISU to the IBHE tomorrow during the annual discussion of the "big picture" of the upcoming campus budget proposal for next year.

Our recommended text of the Focus Statement for ISU is:

"Founded in 1857, Illinois State University is the senior public institution of higher education in Illinois with a rich tradition of instruction, research and public service. As a student-centered multi-purpose institution, the University enjoys a reputation for providing its students with high quality teaching in its many forms through a faculty active in discovering and transmitting knowledge. It has a diverse and multi-cultural undergraduate and graduate student population.

Illinois State University focuses on undergraduate education, master's degree programs that build upon undergraduate strengths, and selected doctoral programs, with its highest priority on the provision of high quality undergraduate teaching and learning. The University offers strong liberal arts and professional programs and continues to distinguish itself as a leader in the art and science of education at all levels. In keeping with this tradition, the University will maintain and develop strong liberal arts and professional programs consistent with its national reputation as a center for excellence.

To fulfill its statewide missions, the University will continue to identify the human resource, economic and technology transfer needs of education, government and industry, and develop appropriate programs to meet those needs."

This statement was formulated in consultation with the Graduate Council, the Outstanding University Researchers, the Distinguished Professors and the Council of Deans. The University Teaching Committee was not consulted, since teaching was well addressed in the original statement. We hope this revision of the proposed Focus Statement will be accepted by the IBHE.

Senator Ritch: The College of Fine Arts Council also proposed revisions.

Provost Strand: Their recommendations are included.

Senator White: As a grammarian, I suggest revision of the syntax of the last paragraph.

Provost Strand: Thank you. We will be happy to incorporate syntactical revisions received by 7:00 A. M. tomorrow, before our meeting with IBHE personnel.

Senator Razaki: If this statement is acceptable to ISU's administration, is there some thought of realigning ISU's reward system to conform to this statement? Will the highest faculty rewards be reserved for quality undergraduate teaching?

Provost Strand: The administration cannot unilaterally alter ASPT documents.

Senator Walker: I agree that the administration cannot unilaterally alter ASPT documents. But ASPT procedures allow for such alterations to be made if CFSCs and DFSCs adjust to this.

Senator Razaki: What about the distribution of administrative equity monies? Will those be distributed with the highest faculty rewards given in recognition of quality undergraduate teaching?

President Wallace: One problem in talking with IBHE staff is getting them to understand that teaching includes more than classroom interactions. It also involves faculty and student cooperative research. Departments may distinguish between faculty doing research in a closet and those whose research includes students.

Chairperson Schmaltz: If professors are engaged in teaching outside the classroom, to be rewarded they'd better publish it.

**VICE PRESIDENT FOR STUDENT AFFAIRS, WILLIAM GUROWITZ:** No remarks.

#### ACTION ITEMS

## 1. Rules Committee Presentation of College of Arts and Sciences Bylaws Changes

XXV-25

Motion by Senator Johnson: I move acceptance of the Revised Bylaws of the College of Arts and Sciences. (Second, Mousavi)

The motion passed on a voice vote.

2. Approval of the Appointment of a Faculty Representative to the Council for Teacher Education

XXV-26

Motion by Provost Strand (Second, Barker): I move approval of the appointment of Janice Neulieb to the Council for Teacher Education. (1996 term to replace William Spurlin)

The motion passed on a voice vote.

### 3. Rules Committee Recommendations for Faculty Appointments to the Entertainment Committee

Senator Johnson: We are having candidates for this committee talk with present faculty members of the committee. We do not yet have a slate to present to the Senate. Please remove this item from the agenda and reschedule it at the next meeting.

Chairperson Schmaltz: The Executive Committee can place this on the next agenda when it next meets.

#### INFORMATION ITEMS

### 1. Rules Committee Presentation of Changes to Page Five of the Blue Book: "Administrative Affairs Committee Responsibilities"

Senator Johnson: Last Spring we voted to eliminate the Facilities Planning Committee and transfer some of its functions to the Administrative Affairs Committee. In consultation with that office and with Curtis White, Chair of Administrative Affairs, we have come up with the proposal you have received.

XXV-27

President Wallace: I move that we bring this proposal forward as an Action Item.

The motion was Withdrawn after brief discussion of whether there were Facilities Planning activities pending in the next two weeks.

Senator Borg: The current page five in the Blue Book describes the Budget Committee. Will these revisions produce a new page numbered five and cause the remaining pages of the Blue Book to be renumbered?

Senator Johnson: Yes.

Senator Schroeer: What is considered a major versus a minor planning decision? The Senate does not wish to be involved in minor items, such as the move of the Vidette Office.

Senator Johnson: We trust our colleagues on Administrative Affairs to filter out minor matters before they reach the Senate floor.

# 2. Administrative Affairs Recommendation on Changes in the Provost Search Committee Guidelines

Senator White: Administrative Affairs has discussed the problem generated by the recent revision of the document on the Provost Search Committee. There was some confusion generated by the fact that the Library has no College Council. All faculty representatives to the Search Committee were to be selected by College Councils. Thus the Library did not have its traditional member on the committee.

Senator Meckstroth: The Director of the Library sits on the Council of Deans, but is not titled a Dean. The Directors refers to the Library Faculty Status Committees to conduct elections like this one.

Senator White: We have adjusted the language to incorporate the special circumstance entailed by the Library's unique structure. It would be desirable to regularize the current committee's make-up.

Senator Liedtke: Is the Library considered a College? It has a CFSC and DFSC because staff hold faculty rank.

Provost Strand: The Library is not called a College, but where faculty representation is concerned, the Library is treated as a College.

Senator Meckstroth: The Library reports to the Provost. It has been treated as a College.

Senator Liedtke: We need to be careful of our terminology.

Senator Walker: Is the proper title Dean or Director?

Provost Strand: The title is University Librarian.

Senator Walker: I suggest that the phrasing be adjusted to reflect that.

XXV-28 Motion by Senator Ken Strand (Second, Stearns) I move that this item be moved to Action Status.

Chairperson Schmaltz: Such a motion requires a 2/3 majority for passage.

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Senator Liedtke: What additional changes in wording are proposed?

Senator Zeidenstein: Bring the matter to Action Stage, then amend it.

The motion PASSED with no nays.

#### XXV-29

Motion by Senator White (Second, Sterns): I move that the revisions to the Provost Search Committee document be accepted as distributed.

Senator Walker: I offer a friendly amendment. In Section 3B, replace "college councils and Dean of Milner Library, with "each college council and the University Librarian,". In Sentence 1 of that section, say "one faculty member per college and one faculty member from Milner Library".

The friendly amendment was accepted by Senators White and Sterns.

The motion PASSED.

#### COMMUNICATIONS

Senator Johnson: Early this week the Rules Committee was told that the term of the current chair of the Academic Standards Committee has expired. The Committee cannot meet without a chair. We would like to bring this matter to the Senate as a new Information Item. We are nominating Gary Klass to be Chair of Academic Standards.

Senator Walker: A report of a standing committee can be brought to the agenda as an information item if 2/3 of the Senators approve.

#### XXV-30 Motion by Senator Johnson (Second, McCune) I move that we bring in this report of the Rules Committee as

bring in this report of the Rules Committee as an Information Item.

Senator Shaya: How was your nominee for the Chairmanship chosen?

Senator Johnson: I went through the list of faculty preferences collected last term. The person I found first and was able to persuade to participate was someone from my own building.

Senator Ken Strand: This seems sudden.

Senator Johnson: It is. I was told on Monday that the Committee could not function because it had no chair.

Senator Ken Strand: On the previous issue, we had advance knowledge of the issue. Here we did not.

Senator Schroeer: Is the Chair of Academic Standards an additional member of the committee?

Senator Johnson: Yes.

Senator Liedtke: Is action needed promptly?

Senator Johnson: That is not known.

Senator Liedtke: I recommend following due process.

Senator Barker: I agree.

Senator Amster: Should a current member be promoted to Chair and replaced on the Committee?

Senator Johnson: No.

Senator Kaiser: I was a member of this committee and was appointed chair and confirmed by the Senate. My seat was then filled by someone else.

Senator Walker: Point of Order.

Senator Schmaltz: {Quotation from the Blue Book on selection of Chair of Academic Standards}

"Academic Standards Committee, Chairperson: A faculty member designated annually by the Academic Senate; the incumbent may be reappointed twice."

Senator Johnson: There are 12 members on this committee, a Chair and 11 others.

Senator Schroeer: It is possible to promote a current member.

Senator Walker: That was true when Mike Lorber was selected as chair, and then a new person was selected from the College of Education to fill his seat.

Senator Insel: I would like to speak in favor of Dr. Klass as chair, though the nomination process was short.

Senator Kaiser. Let us move this item forward tonight. The committee is responsible for revisions to many policies in the center of the University Catalog. These matters are important.

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Senator Liedtke. I also support Dr. Klass. I am merely concerned with the means of his selection - because he was on the list and convenient to interview. I would have been much happier about this matter if I had not known how he was selected.

The Chair ruled that the Motion PASSED on a voice vote by a 2/3 majority.

XXV-31 Motion by Senator Liedtke: I move adjournment. (Second, McCune)

Chairperson Schmaltz: This motion is not debatable. A simple majority is needed for passage.

The Motion FAILED on a voice vote.

XXV-32 Motion by Senator Kaiser (Second, Razaki): I move that we make this issue an Action Item.

Chairperson Schmaltz: Passage requires a 2/3 majority.

The Motion FAILED on a Roll-Call Vote of 21 to 14 to 3.

Chairperson Schmaltz: When Senator Johnson asks that this be an Action Item on the next Agenda, the Executive Committee will schedule it.

Senator Schroeer: On the assumption that it will be Action next time, I will save my questions to raise then.

#### FURTHER COMMUNICATIONS

Provost Strand: I do not wish to deal with personalities, but I am concerned when I hear talk of a meeting in the hall helping the selection of a chair for an important committee. I look at the persons selected by previous votes of the Senate, and am concerned by the preponderance of white males, and about the University's commitment to affirmative action.

Senator Johnson: I drew from the pool of persons on the list.

Senator Newgren: I recognize the struggles Rules goes through finding members for the Entertainment Committee. I ask students to suggest to faculty that they turn in their names.

#### COMMITTEE REPORTS

**ACADEMIC AFFAIRS COMMITTEE** - Senator Walker: There will be a brief meeting after adjournment.

**ADMINISTRATIVE AFFAIRS COMMITTEE -** Senator White: There will be a brief meeting after adjournment.

**BUDGET COMMITTEE** - Senator Nelsen: No Report, no meeting. As a JUAC member, I have received a copy of the Bronner Report to the Board of Regents which has received some publicity lately. All members of the JUAC have a copy, if you are interested in seeing it. Senator Schmaltz no doubt has a copy in the Senate Office.

**FACULTY AFFAIRS COMMITTEE** - Senator Razaki: We are meeting jointly with the Student Affairs Committee after adjournment. Dr. Gloria Jean Davis and Attorney Joe Goleash will meet with us.

Student Regent Hoffmann: The Board of Regents never acted to conceal the Bronner Report. It never was in final, printed form. At the last meeting a printed copy was made public. The comments made by outsiders imply that the BOR acted on the report in executive session. That did not happen.

**RULES COMMITTEE** - Senator Johnson: There will be a short meeting after adjournment.

**STUDENT AFFAIRS COMMITTEE** - No Report.

MOTION TO ADJOURN

XXV-33

Motion by Senator Johnson (Second, Nelsen) for adjournment.

The Motion PASSED.

The meeting was adjourned at 8:07 PM.

FOR THE ACADEMIC SENATE

JANET M. COOK, SECRETARY

Date: 10/27/93 Dolume Mo. XXV Mo. 5

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## Illinois State University

College of Arts and Sciences Department of Geography-Geology 4400

SEP 9 7 1993

Sept. 9, 1993

To: Len Schmaltz

From: Eric S. Johnson, Rules Committee

RE: Collage of Arts And Sciences Council By-Laws

The Rules Committee has reviewed the CAS Council By-Laws and recommends their approval by the full Senate.

Ein Sphim

Normal-Bloomington, Illinois Phone: 309/438-7649 FAX: 309/438-5310 Schroeder 206 Normal, Illinois 61761-6901

9.9.93.1

Equal Opportunity/Affirmative Action University

## Illinois State University

4100 College of Arts and Sciences Office of the Dean

MAY 3 - 1993

SEP 9 7 199

TO:	Academic	Senate

FROM: Virginia Owen Uhd

DATE: May 5, 1993

RE: CAS Council By-Laws

Attached is a copy of the College of Arts and Sciences Council By-Laws. A few minor editorial changes have been made. On page 2, Social Work is being listed as a separate department. On page 4, "forty-eight hours" has been changed to "two working days." On page 10, "his" has been changed to "his/her" and "vita" has been changed to "vitae."

Normal-Bloomington, Illinois Phone: 309/438-5669 Stevenson Hall, Rm. 141 Normal, Illinois 61761-6901

Equal Opportunity/Affirmative Action University

5.5.93.1

## BY-LAWS OF THE COLLEGE OF ARTS AND SCIENCES COUNCIL

## Article I. Name

The name of the body representing the faculty and students of the College of Arts and Sciences shall be the Council of the College of Arts and Sciences.

### Article II. Purpose

- 1. The College Council shall function in accordance with the Constitution of Illinois State University and with the By-Laws of the Academic Senate.
- 2. The College Council shall advise and assist the Dean of the College of Arts and Sciences, particularly in such areas as:
  - a. determining the College policies;
  - b. considering the long-range implications of College policies; and
  - c. promoting academic freedom, excellence, and cultural richness in College activities.
- 3. The College Council shall establish procedures within the College for:
  - a. reviewing and revising curriculum;
  - b. developing and reviewing guidelines, consonant with departmental autonomy, within which departments shall provide for their governance;
  - c. selecting department chairpersons, and periodically evaluating academic units and department chairpersons;
  - d. determining appropriate representative student participation in College and departmental affairs;
  - e. determining the method of representation, of nomination, and of election of its representatives to the Academic Senate;
  - f. conducting College elections;
  - g. gathering College Council documents;
  - h. selecting the Research Proposal Review Committee;
  - i. selecting College of Arts and Sciences Lecturers.
- 4. The College Council shall operate as a forum for discussion on matters of concern to the College and University community.

Original Approved 1985 Revised 1993

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## Article III. Membership

- 1. The Council shall consist of the Dean of the College, nine members of the College faculty, and six students from among the declared majors of the College departments. The Dean shall be a voting member of the Council and of all standing committees. Each Council member shall represent the College at-large.
- 2. Three faculty and two students shall be elected from each of the following groups of departments:
  - a. the departments of Biological Sciences, Chemistry, Geography-Geology, Mathematics, and Physics.
  - b. the departments of Economics, History, Political Science, Psychology, Social Work, Sociology-Anthropology, and Speech Pathology-Audiology.
  - c. the departments of Communication, English, Foreign Languages, and Philosophy.

The above groupings are subject to review and modification by the College Council.

- 3. No department shall have more than one faculty member on the Council, nor more than one student.
- 4. One-third of the faculty representatives shall be elected by the College faculty each year for three-year terms.
- 5. The term of office for student representatives shall be one year.

#### Article IV. Eligibility for Membership

- 1. Faculty eligible for membership on College Council will include full-time members with the rank of instructor, assistant professor, associate professor, or professor, over whom the College Faculty Status Committee has jurisdiction. Faculty who are on leave at the time of election or who have been recommended by the University for leave for the whole or part of the following academic year shall not be eligible for election. Any Council member on leave or on assignment for the University which will require absence of at least one semester becomes ineligible to serve the day the absence begins.
- 2. Students eligible for membership on College Council will include any full-time student who is a declared major in the College.
- 3. An elected Council member who serves one full term shall be eligible for re-election after the lapse of one year.
- 4. If a Council member is absent for three consecutive meetings (excluding summer meetings), resigns, or is no longer able to serve, the Council may declare that Council seat vacant. When a Council seat is declared vacant, it shall remain vacant no longer than three months.

- 5. When a seat is declared vacant, the replacement shall be the candidate who received the next highest number of votes in the preceding election and is eligible to serve on the Council. The replacement for the unfilled term shall serve only until the next general election. If there is no such person, the Council shall direct the Elections Committee to hold a special election following procedures consistent with these By-Laws.
- 6. In case of doubt, the Council shall determine the eligibility of any member of the College Community to serve on the Council or to vote in any College election.

## Article V. Elections

The College Elections Committee shall prepare the rules for the conduct of nominations and elections consistent with these By-Laws. Before such rules take effect, the Committee shall submit them to the College Council for approval. The Council shall invite discrete units of faculty eligible to vote with the College in Academic Senate elections, but not eligible to vote in general College elections, to elect representatives to participate in discussion and voting regarding By-Laws governing election to the Academic Senate.

- A. Election of Faculty Representatives
  - 1. All faculty members with rank of instructor, assistant professor associate professor, or professor, over whom the College Faculty Status Committee has jurisdiction for both rank and salary, are eligible to vote in College elections. Prior to each election, the Office of the Dean of the College shall provide the Elections Committee with a validated list of eligible voters, which the Elections Committee shall verify.
  - 2. When a member of the faculty serves in two or more departments, the Dean of the College shall determine which department is eligible to nominate the faculty member for election.
  - 3. Each department eligible under Articles III and IV of these By-Laws shall nominate by secret ballot a maximum of two candidates from its faculty for election to the Council.
  - 4. The names of the nominees from each department must be submitted to the Elections Committee at such time that the Elections Committee shall be able to circulate a list of candidates to the College faculty one week prior to the election. Candidates shall be listed under the groupings of the departments from which they shall be elected. The date of submitting department nominations shall be determined by the Elections Committee in accordance with the election rules. Nominations can also be made by a petition of ten per cent of the enfranchised faculty of the College. No faculty member may sign more than one petition. The date of submitting petitions shall be determined by the Elections Committee in accordance with the elections.

- 5. Elections to the College Council shall be held in conjunction with the elections to the Academic Senate. The election shall be by secret ballot. The Elections Committee shall announce to the College faculty the complete results within two working days.
- 6. Newly elected members shall begin their terms of office with the first regular meeting of the Council following their election.
- B. Election of Student Representatives
  - 1. Each department shall devise a system whereby not more than two students majoring in that department may be nominated for election to the College Council. Students may also be nominated by filing a petition signed by at least fifty students in the College. No student may sign more than one petition.
  - 2. The College Council's Elections Committee shall work with the University Student Government to devise a method for electing two student representatives from each of the three groups of departments mentioned in Article III, Sec. 2.
  - 3. Newly elected student representatives to the College Council shall begin their terms of office with the first regular meeting of the Council following their election.

## Article VI. Officers

- 1. After the election of the new members, the first regular meeting will be called by the outgoing Chairperson of the Council for the purpose of choosing by ballot from its elected members a chairperson, a vice-chairperson, and a secretary for one year terms. These officers shall assume their duties immediately upon election.
- 2. These officers and the Dean of the College shall constitute the Executive Committee of the Council. The Executive Committee shall prepare the agenda for each Council meeting, and shall perform such other functions as the Council assigns to it.

## Article VII. Meetinas

- 1. The Council shall hold regular meetings at least once each month during the academic year, and as otherwise necessary. Meetings shall be held at a location large enough to accomodate Council members and a reasonable number of visitors.
- 2. Special meetings may be called by the Chairperson or in his/her absence by the Vice-Chairperson, or by the Dean of the College, and must be called upon the written request of at least one-third of the Council. The Dean of the College shall call a special meeting upon petition of at least ten percent of the College faculty or 300 students majoring in the College. Special meetings will be limited to the agenda in the call of the meeting.
- 3. Three-fifths of the current membership of the Council shall constitute a quorum.

- 4. Minutes of Council meetings shall be widely distributed to faculty and students throughout the College. A reasonable number of copies of the minutes of each meeting shall be available to students in the Office of the Dean of the College, who shall also keep at least one permanent file of the minutes in that office.
- 5. All Council meetings, with the exception of executive sessions, are open. Visitors may participate in the discussion with the consent of the Council.
- 6. Members of the College Community desiring to bring specific matters to the attention of the Council shall communicate them to the Executive Committee, which shall present them to the Council.
- 7. The parliamentary authority for use in Council meetings shall be <u>Robert's Rules of</u> <u>Order</u> (most recent edition).

#### Article VIII. Functions and Duties

- 1. The College Council shall consult on a regular basis with the Dean of the College.
- 2. The College Council shall call one regular meeting of the College Community each academic year at which time there shall be a discussion of the state of the College. The Council may also call special meetings of the College Community or any part thereof. Members of the College Community may petition the Council to convene a special meeting. For meetings which it calls, the Council shall establish the agenda and the rules, which rules shall not contravene these By-Laws.
- 3. The College Council shall create such standing and special committees as it deems useful to the exercise of its functions.
- 4. The standing committees of the Council shall be: the College Curriculum Committee, the College Elections Committee, the Research Proposal Review Committee and such other standing committees as it deems useful to the exercise of its functions.
- 5. No person except the Dean shall be a member of more than two College Council committees, nor of more than one standing committee. Members of the College Curriculum Committee and Research Proposal Review Committee shall not be members of the College Council.
- 6. Each standing or special committee shall submit minutes and reports to the members of the College Council.
- 7. Before any administrative official, committee, or any other organization may promulgate or execute a policy in the name of the College, the policy must be submitted to and approved by the College Council in accordance with these By-Laws.

## Article IX. Amendments

- 1. An amendment to the By-Laws may be proposed by a petition signed by one-third of the members of the Council, or ten percent of the College faculty, or three hundred students majoring in the College. Proposed amendments shall be submitted at a regular meeting of the College Council, distributed in the minutes, and voted upon at a regular Council meeting following distribution.
- 2. If the Council shall approve the amendment by a two-thirds vote of its members, the amendment shall be adopted and forwarded to the Academic Sentate for approval, unless within ten days after distribution of the Council Minutes a petition is signed by ten percent of the College faculty or 300 students majoring in the College shall call for a referendum.
- 3. When a referendum on an amendment is called for, all members of the College Community are entitled to vote, and the amendment shall become effective only when approved by a majority of the students and majority of the faculty voting in the referendum and when approved by the Academic Senate.

## Article X. Review of these By-Laws

- 1. A committee appointed by the Chairperson of the College Council shall be established at least once every five years to reconsider the substance of these By-Laws. The committee shall consist of student and faculty representatives from the Council and student and faculty members from the College at large.
- 2. The review committee shall report to the College Council and proposed changes in the By-Laws shall either be introduced as amendments under the provisions established in Article IX, or in the case of a substantial revision, shall be adopted when approved in a referendum by a majority of students and a majority of faculty voting in the election and when approved by the Academic Senate.

### APPENDIX A

## Codification for the College Curriculum Committee

- 1. Each Spring, the newly elected College Council will solicit nominations from the eligible College departments for membership on the College Curriculum Committee. Each eligible department may nominate a maximum of two faculty and two students. Eligibility of departments is determined by item 2 below. Nominations may also be made by Council members. The Council will elect the committee members in the late Spring.
- 2. The membership of the committee shall consist of the Dean of the College, nine members of the College faculty, and six students, distributed in the same way Council membership is distributed, as described in Article III of the Council By-Laws, with the same restrictions as to eligibility and the same terms of office as are described in Article III and Article IV, items 1-3. The terms of office for committee members begin with the start of the Fall semester following their election.
- 3. The chairperson of the Council shall be responsible for ensuring that an organizational meeting of the committee occurs near the beginning of the Fall term. At that time the committee will elect its chairperson, who shall be responsible for calling subsequent meetings of the committee.
- 4. Subcommittees and other officers may be selected as the committee sees fit.
- 5. If a committee member is absent for three consecutive meetings, or is no longer able to serve, the committee may declare that member's seat vacant. When a committee seat is declared vacant, or a committee member resigns, the chairperson of the committee will inform the Council Chairperson, who will then seek nominations for a replacement from all eligible College departments (as described in Article III). The Council will select one of these nominees, or another person nominated by a Council member, to fill the unexpired term. Faculty members who serve one year or less are eligible for immediate re-election.

## APPENDIX B

## College Elections Committee

## I. Membership

A. The Committee shall be composed of at least three persons, one of whom shall be designated Chairperson. They shall be appointed early during the spring semester by the College Council for terms of one year and may be reappointed.

## II. Duties

- A. The Chairperson, soliciting aid from the other members of the Committee as he/she deems necessary, shall see that the Election Rules of the College and, where applicable, of the University are followed. He/she shall be available for reports to the College Council, as he/she or they see fit.
- B. The Chairperson is responsible for knowing the rules regarding eligibility to serve and to vote and the various interpretations of these rules, so that he/she can answer questions from departments. In situations where there is no clear answer to the question, he/she shall consult with the appropriate authority.
- C. The Committee shall tabulate election results, seeking help from the College Council if desirable. The Chairperson shall inform the College Council of the election results at its next meeting. Complete election results shall be available from the Chairperson of the Committee and from the Dean of the College, and they are responsible for maintaining records of the results. Ballots shall be on file in the Dean's office for thirty days after the completion of the election, in case any questions should arise.

## III. Rules

- A. The Committee will ordinarily supervise elections conducted by the College, though special rules for particular elections may be established. In elections calling for votes by the faculty - and/or students-at-large the Committee will ordinarily circulate ballots to department offices so that the departments can circulate ballots to eligible voters by means which they find most effective. In situations calling for nominations from departments, the departments may nominate by whatever methods are acceptable to the faculties of the respective departments, so long as no established rules or procedures are violated.
- B. In College elections, voting shall be non-cumulative and voters are not required to cast the full number of votes permitted. In cases of ties, winners will ordinarily be decided by lot. If variable terms of office are involved, those who receive the largest number of votes will ordinarily serve the longer terms.

- 8

#### APPENDIX C

Procedures and Policies For Selection of Department Chairpersons College of Arts and Sciences - Adopted February 18, 1975, Revised February 8, 1985.

Vacancy in a Department Chairpersonship.

١.

A new department chairperson shall be selected when the Dean officially announces to the College Council that:

- A. The chairpersonship in a department is vacant or will become vacant at a specified date in the future.
- B. A new department has been or will be created.
- C. An existing department has been or will be divided into two or more departments, in which case the chairperson of the old department does not automatically become chairperson of one of the new departments.
- D. Two or more existing departments have been or will be combined into one department, in which case none of the chairpersons of the old departments automatically becomes chairperson of the new department.
- E. A unit within a department has been or will be made into a department, in which case the chairperson of that unit does not automatically become chairperson of the new department.
- II. Initiation of the Selection Process.

When a vacancy in a department chairpersonship exists, the Dean shall:

- A. Appoint a temporary chairperson, if necessary. The full-time faculty and students of the Department shall be consulted.
- B. Upon receiving departmental demographic information from the Affirmative Action Office, the Dean will meet with the Department and describe the procedures for selecting a chairperson, as determined by the Dean and the Affirmative Action Office.
- C. The Dean will inform the Council of the Chairperson vacancy and the procedures to be used to fill the position.
- III. Organization of the Selection Committee.
  - A. The Selection Committee shall consist of a chairperson, who shall be a regular full-time faculty member not in the department concerned, a secretary who shall be drawn from persons holding an administrative position within the College, three faculty representatives and one student representative from the department concerned.

Original Approved 1985 Revised 1993

- B. The Dean shall appoint the chairperson and the secretary of the Selection Committee, and the department shall elect the faculty and student representatives according to procedures established by the Department.
- C. Faculty eligibility to vote for and serve on the Selection Committee shall be limited to regular full-time faculty members who have held such an appointment for at least one full regular semester immediately preceding the election.
- D. If a faculty member of the Selection Committee becomes a candidate for the chairpersonship, the department shall choose an eligible replacement.
- E. Student eligibility to vote and to serve on the Selection Committee shall be determined by the Department.
- F. The Dean shall periodically inform the College Council on the progress of the selection.
- IV. Responsibilities of the Selection Committee.
  - A. The Committee shall actively seek qualified candidates for the chairpersonship. The Committee shall ordinarily recommend to the Dean at least three final candidates.
  - B. Prior to making its recommendations to the Dean, the Committee shall arrange f or each final candidate to be interviewed by each of the following: the members of the department at a meeting of the department announced in advance; the members of the Selection Committee; the Dean of the College; a representative from the Office of the Provost; the President at his/her discretion; and student representatives.
  - C. Prior to scheduling any interviews, the **vitae** of all final candidates shall be open to inspection by all members of the Department.

### V. The Final Appointment.

The Dean of the College may reject all candidates recommended to him/her by the Selection Committee, in which case he/she shall either instruct the Committee to continue the search for qualified candidates, or he/she may provide for the creation of a new Committee in accordance with these procedures. When the Selection Committee has submitted a report acceptable to the Dean of the College, the Dean shall indicate to the Provost of the University and to the President his/her preference for a department chairperson from those recommended by the Committee. The President, after consultation with the Provost, shall make the final selection. The College Council shall be kept informed throughout these procedures. Only after the Board of Regents approves the appointment shall it be publicly announced.

Original Approved 1985 Revised 1993

## Appendix D

## Research Proposal Review Committee

- 1. Prior to its first meeting in the Fall the College Council will solicit nominations from the eligible College departments for membership on the College Research Proposal Review Committee. Each eligible department may nominate a qualified faculty. Each department shall submit a statement of qualifications to the Council for their nominee, not to exceed two pages in length. Eligibility of the departments is determined by item 2 below. The Council will elect the panel members at its first fall meeting, but before October 1.
- 2. The membership of the panel shall consist of the Dean, who will chair the panel, and six members of the College faculty, two members from each of the College groups described in Article III of the Council By-Laws. Membership eligibility shall be the same as that for Council membership as described in Article IV of the Council By-Laws, with the additional restriction that a member may not serve concurrently on both departmental and college panels.
- 3. The term of membership shall be for two years, with half the panel, one from each collegiate group, elected each year. The one time distinction between one and two year terms shall be decided by chance.
- 4. The Dean shall be responsible for convening the panel. The panel shall be responsible for establishing its own procedures and guidelines, subject to College Council approval.
- 5. Vacancies will be handled the same as with the College Curriculum Committee. See College By-Laws, Appendix A.

To: Len Schmaltz, Executive Committee From: Curt White, Administrative Affairs (2). Re: Provost Search Committee

Administrative Affairs has discovered a minor (but harmful) problem in the Vice President and Provost Selection document.

The relevant parts of 3. a & b read:

3. The Vice President and Provost Search Committee:

a. The Search Committee shall consist of five faculty members, three students, an administrative representative, and a chairperson to be appointed from the Panel of Ten.

b. After the chairperson of the Academic Senate has notified each college council that a committee is to be formed, on faculty member from each college, either teaching or administrative faculty, will be elected by or will be selected by procedures established by the appropriate college council.

The original document (January 20, 1971) did not specify a number. Our error was in neglecting that Milner Library is technically a college. Therefore, the number in 3.a. should be "six."

We suggest that 3. a & b read thus:

3. The Vice President and Provost Search Committee:

a. The Search Committee shall consist of six faculty members, three students, an administrative representative, and a chairperson to be appointed from the Panel of Ten.

b. After the Chairperson of the Academic Senate has notified each college council and the Dean of Milner Library that a committee is to be formed, one faculty member from each college, either teaching or administrative faculty, will be elected by or will be selected by procedures established by the appropriate college council or by the Dean of Milner College. The President may add up to two faculty members to the Search Committee in order to meet affirmative action objectives. These members shall be faculty who do not hold administrative appointment. All faculty shall be full-time tenured or tenure-track.

Finally, we would like to recommend that, since a provost search is underway, a representative from Milner be appointed by the President to the search committee.

10.20.931

Milner Library Illinois State University Normal, Illinois October 14, 1993

President Thomas Wallace 418 Hovey Hall Illinois State University Normal, Illinois

OCT 18 1993

Dear President Wallace,

As Milner Library's academic senator, I feel it is important that the library faculty be represented on the Selection Committee for Vice President and Provost of the university. The library, like the other colleges, reports to the Provost of the university, and it has a long and distinguished record of contributions to university committees. The previous search committee for a provost did include a representative from the library (Willard Moonan).

The University Procedure for Vice President and Provost Selection dated January 20, 1971 states that "the committee for selection will be composed ... {of} one faculty member from each college ... " The Dean of the Library has traditionally functioned, in lieu of a college council in the library, as the contact for the library: he relays information and requests to the library's CFSC, DFSC, and to the library faculty as a whole. Elections for external positions and committees are conducted by the library's CFSC and DFSC.

The proposed revisions of the Provost Selection procedure dated December 1991 continue the wording of "one faculty member from each college. . ." The September 10, 1992 revision which has become the current university procedure for Vice President and Provost Selection still stipulates "one faculty member from each college. . ." but for the first time adds the statement that "the search committee shall consist of five faculty members. . ." Curtis White, Chair of the Administrative Affairs Committee which revised the procedure, has assured me that, as I assumed, there was no intention of excluding the library and that the count should have been six faculty.

The language of the Vice President and Provost Selection document needs to be reconsidered to clarify the inclusion of a library representative on the selection committee and then brought back before the Senate for approval. I hope that some interim solution can be found for the present provost selection committee.

As we move toward our new university studies program and as access to information through technology increases across campus, it is even more crucial than in the past for all the colleges, including the library, to work together in an integrated approach to improving education for students at the university.

Sincerely yours,

Patricia Meckstroth Senator, Milner Library

cc: Leonard Schmaltz Curtis White Fred Peterson

10.18.93.1

ILLINOIS STATE UNIVERSITY

University Procedure

#### Title: VICE PRESIDENT AND PROVOST SELECTION

Proposed revision

-

Contact Office: President

1. A new Vice President and Provost shall be selected when the President officially announces to the Academic Senate that there is a vacancy or that there will be a vacancy at a specific date in the near future.

2. Selection of an Acting Vice President and Provost: When necessary, the President shall name an acting Vice President and Provost. Before naming an acting Vice President and Provost, the President shall receive recommendations from College Deans.

3. The Vice President and Provost Search Committee:

a. <u>The Search Committee shall consist of five faculty</u> <u>members</u>, three students, an administrative representative, and a chairperson to be appointed from the Panel of Ten.

b. After the chairperson of the Academic Senate has notified each college council that a committee is to be formed, <u>one faculty</u> <u>member from each college</u>, either teaching or administrative faculty, will be elected by or will be selected by procedures established by the appropriate college council. The President may add up to two faculty members to the Search Committee in order to meet affirmative action objectives. These members shall be faculty who do not hold administrative appointment. All faculty shall be full-time tenured or tenure-track.

c. Three students will be elected by the Academic Senate from six nominated by the Student Body Board of Directors.

d. An administrative representative will be appointed by the President. The administrative representative will serve as secretary.

e. The chairperson of the committee will be appointed by the President from a Panel of Ten faculty members elected annually by the Academic Senate.

f. Immediately upon being formed and charged with its task by the President, the Provost Search Committee will elect from among its members a vice chair. The sole function of the vice chair will be to take over the chair's duties if and when the chair resigns or otherwise becomes unable to serve on the committee.

4. Responsibilities of the Search Committee for Vice President and

#### ILLINOIS STATE UNIVERSITY

University Procedure

## Title: VICE PRESIDENT AND PROVOST SELECTION

Proposed revisions, Academic Affairs Committee, December 1991

## Contact Office: President

1. A new Vice President and Provost shall be selected when the President officially announces to the Academic Senate that there is a vacancy or that there will be a vacancy at a specific date in the near future.

2. When necessary, the President shall name an acting Vice President and Provost. Before naming an acting Vice President and Provost, the President shall recieve recommendations from College Deans.

3. The Vice President and Provost Search Committee will be composed as follows:

a. The Chairperson of the Academic Senate will notify each college council that a committee is to be formed.

b. The committee shall consist of persons holding rank on the faculty of the University and full-time students.

c. One faculty member from each college, either teaching or administrative faculty, will be elected by or will be selected by procedures established by the appropriate college council.

d. An administrative representative will be appointed by the President.

e. Three students will be elected by the Academic Senate from six nominated by the Student Body Board of Directors.

f. One member to be appointed by the President. The Civil Service Council shall recommend two nominees to the President.

g. Appointed Faculty Members-The President may add up to two members to the Search Committee in order to achieve better representation of the disciplines in the college or to meet affirmative action objectives. These members shall be faculty who do not hold administrative appointment.

h. The administrative representative will serve as secretary of the selection (search and screening) committee and as temporary chairperson.

i. The chairperson of the committee will be appointed by the President from a Panel of Ten faculty members elected annually by the Academic Senate. (See Procedures for Selection of College Deans.)

1

ILLINOIS STATE UNIVERSITY

University Procedure

Title: VICE PRESIDENT AND PROVOST SELECTION

Adopted by Academic Senate January 20, 1971 Contact Office: Presider

1. A new Vice President and Provost shall be selected when the President officially announces to the Academic Senate that there is a vacancy or that there will be a vacancy at a specific date in the near future.

2. The committee for selection (or search and screening) will be composed as follows:

- a. The Chairperson of the Academic Senate will notify each college council that a committee is to be formed.
- b. The committee shall consist of persons holding rank on the faculty of the University and full-time students.
- c. <u>Qne faculty member from each college</u>, either teaching or administrative faculty, will be elected by or will be selected by procedures established by the appropriate college council.
- d. An administrative representative will be appointed by the President.
- e. Three students will be elected by the Academic Senate.
- f. The administrative representative will serve as secretary of the selection (search and screening) committee and as temporary chairperson.
- g. The chairperson of the committee will be appointed by the President from a panel of ten faculty members elected annually by the Academic Senate. (See Procedures for Selection of College Deans.)
- 3. Responsibilities of the selection (search and screening) committee:
  - a. It is the responsibility of the committee to work closely with and to advise the President regarding the recommendation for the position of Vice President and Provost. To this end, the committee shall actively seek qualified candidates for the position both from among the faculty and from those not presently serving on the University faculty in a manner designed to ensure candidates of highest quality. The committee shall ordinarily recommend to the President at least three candidates.
  - b. Prior to making its recommendations to the President, the committee shall arrange for the top candidates to be interviewed by the following: members of the Academic Senate, Deans of Colleges, Vice President and Dean of Student Affairs, Vice President for Business and Finance, Vice President for Administrative Services, at least one department head or chairperson from each college, elected by the heads or chairperson in that college, and such others as may be specified by the President. In addition, the committee shall arrange an interview for any candidate designated by the President.

TO: Professors Schmaltz + Linneman Drs. Strand + Kern

FROM: Edward Hines

RE:

Faculty Advisory Committee Meeting of October

DATE: October 1, 1993

This is an interpretive summary of the October FAC Meeting which was held in Springfield with Drs. Day and Wagner present. The purpose of the meeting was to hear from Executive Director Wagner about P-Q-P and other current concerns, including an update of the upcoming legislative session (too early!).

Wagner thanked the FAC for their input, especially on the IBHE staff paper, "Faculty Roles and Responsibilities," which was presented to the Board at the September meeting and commented on favorably by R. Wallhaus. Both this paper on Faculty and possibilities on academic calendars, which were supposed to be acted upon by the Board at its upcoming November meeting, have been deferred until Spring because of the many items on the agenda for near-term Board meetings. Wagner encouraged continued FAC input on the faculty paper.

Wagner distributed copies of the 9/22 IBHE paper on Public University Focus Statements, and the 9/30 IBHE Summary of Priorities, Quality, and Productivity Reports. He said, regarding focus statements, that he had anticipated substantial agreement involving public universities at the recent Chicago State IBHE meeting, but that there was considerable disagreement and contention, thus the focus statements have been deferred until the January meeting.

FAC Budget Chair Hines had written to Wagner, asking for his comment on the fiscal aspects of reinvested dollars because of P-Q-P. Table 2 in the paper highlights that \$38.5 million was reinvested for FY94, although Wagner suspects that some student fees are included and should not be, and some SIU Medical Center data are inaccurate. Note, also, that Table 3, which deals with "Other P-Q-P Reinvestments" includes Graduate Education. FAC members recommended that Graduate Education be a distinct category for all campuses, as are other categories in Table 2.

Wagner was asked about options, should universities not cooperate. Wagner replied that there were three options: 1) IBHE might accept the university's decision; 2) IBHE could ask for review by a governing board if the "programs no longer were educationally or economically justified;" or 3) IBHE could make budgetary reductions, because of their authority in putting together base budgets for higher education. Wagner noted that such authority "might be used in the near future."

10.4.93.3

Wagner observed that 190 degree programs were targeted originally for elimination, but that (from Table 1), 108 degree programs have been eliminated, 123 programs have been reduced, and 68 programs have been retained.

A question was asked about the governance and structure issue. Wagner replied that, while it was on the table, in fact the bill appeared to be "legislatively dead." However, it had become a "major political issue" involving riverboat gambling and casinos. It would take introduction of those other political issues before governance would again be on the table.

Major policy concerns which will be "on the table" at upcoming IBHE meetings will include administrative costs, and off-campus programming.

Mr. Tony Frevoletti of SURS was an invited guest at the Budget Subcommittee. He reviewed a number of dismal statistics pertaining to SURS underfunding, including the following:

\*\* The State's actual contribution to SURS in FY93 was \$101.5m (excludes a \$2 supp. approp. later by the legis.). \*\* The State was supposed to contribute \$194m. to SURS in FY93. \*\* The State, thus, contributed 53% of its share in FY93. \*\* The 20 states that have public emp. retirement systems funded those retirement systems at an 85% level. \*\* In FY94, SURS will have to sell assets to make its payout. \*\* SURS now has an accumulated unfunded liability of \$3.9 billion. \*\* The three public employee retirement systems in IL have an accumulated unfunded liability of \$13 billion.

(The three systems = SURS, TRS, + AFSCME)

\*\* SURS is predicted to be bankrupt by 2017 or before.

Mr. Frevoletti noted that SURS Committees were beginning to get more politically active and want to target efforts to legislators who are supportive of SURS causes. He said that the singlemost important objective of SURS is to solve the unfunded liability problem, while the other two retirement systems wish to go beyond this objective to continue to enhance benefits for their members (because of union influence, he observed).

During the discussion, it was noted that FAC members can be of assistance in continuing to encourage the IBHE to increase the priority for funding SURS. For instance, in the final \$37 additional supplement for higher education this year, SURS got only \$2 million.

The Business Meeting included reports by Hines (see details above) and by Ann Larson of Academic Affairs who said that the subcommittee will continue to develop statements about increasing the importance and priority of undergraduate education. eh

## Table 1 SUMMARY OF ACTIONS ON ACADEMIC PROGRAMS AND UNITS OF RESEARCH AND PUBLIC SERVICE BY PUBLIC UNIVERSITIES 1992-1993

	Number of Programs and Units					
	Recommended for Elimination/ Reduction	Eliminated <sup>1</sup>	Reduced 2	Review	No	Retained
Actions on Programs and Units	Keeneriou	Eliminated	Ranca	Continued	Kesponse	Retailed
Recommended by BHE for Elimination						
Chicago State University	7	3		1		3
Eastern Illinois University	7	1	2	3		1
Governors State University	12	2	6	1	-	2
Northeastern Illinois University	11	3	1	5	-	2
Western Illinois University Illinois State University	8 12	3 2	2	_		3 10
Northern Illinois University	15	7	1		_	7
Sangamon State University	5	2	2	1		_
Southern Illinois University at Carbondale	44	9	3	15	1	16
Southern Illinois University at Edwardsville	11	8	1	1	_	1
University of Illinois at Chicago	19	9	2	5		3
University of Illinois at Urbana-Champaign	39				4	9
Total	190	61	21	45	5	57
Actions on Programs and Units Recommended						
by BHE for Review, Consolidation, or Transfer						
Chicago State University	_	_			_	-
Eastern Illinois University	_	_	_		_	_
Governors State University Northeastern Illinois University	_	_	_	_	_	_
Western Illinois University	_	_	_	_	_	_
Illinois State University	6	-		_	6	_
Northern Illinois University	_	_	_	-	_	
Sangamon State University	10	-	4	-	_	6
Southern Illinois University at Carbondale	-	-			-	10 m
Southern Illinois University at Edwardsville	19	3	12	2	_	2
University of Illinois at Chicago	11	-	9		1	1
University of Illinois at Urbana-Champaign Total	<u>_18</u> 64		$\frac{-6}{31}$	-7-9	$\frac{3}{10}$	$\frac{2}{11}$
Iotai	04	3	51	y	10	11
Other Institutional Actions on Programs						
and Units (Comparable Scope)			•			
Chicago State University		3	8			
Eastern Illinois University Governors State University		3	8 3	_		
Northeastern Illinois University		3	3	_		
Western Illinois University		4	4	_		
Illinois State University		2	2	_		
Northern Illinois University		5	5	_		
Sangamon State University		1	2			
Southern Illinois University at Carbondale		10	28	2		
Southern Illinois University at Edwardsville		3	3	1		
University of Illinois at Chicago		3	2	1		
University of Illinois at Urbana-Champaign		7				
Total		44	71	D		
Total of All Actions on Programs and Academic Units						
Chicago State University	7	6	8	1	0	3
Eastern Illinois University	7	1	10	3	0	1
Governors State University	12	5	9	1	0	2
Northeastern Illinois University	11	6	4	5	0	2
Western Illinois University	8	7	6	0	0	3
Illinois State University	18	4	2	0	6	10
Northern Illinois University	15	12	6	0	0	7
Sangamon State University	15	3	8	1	0	6
Southern Illinois University at Carbondale	44	19	31	17	1	16
Southern Illinois University at Edwardsville	30	14	16	4	0	3
University of Illinois at Chicago	30 \$7	12	13	6	1 7	
University of Illinois at Urbana-Champaign	<u>57</u> 254	$\frac{19}{108}$	$\frac{10}{123}$	<u>22</u> 60	15	68
Total	<i>6.3</i> <b>7</b>	100	160		1.5	~

<sup>1</sup> Programs already eliminated or recommended for elimination at some level within the university.
 <sup>2</sup> Includes consolidation of programs or units, elimination of options or specializations, enrollment reductions, etc.

## Table 2

#### ILLINOIS PUBLIC UNIVERSITIES P•Q•P REINVESTMENTS FOR FISCAL YEAR 1994

(dollars in thousands)	Undergraduate Education	Minority Student Achievement	Salary Competitiveness	Library	Deferred Maintenance	Other •	Total
Board of Governors	\$ 2,433.1	\$ 295.9	\$ 5,085.0		\$ 22.5	\$ 686.5	\$ 8,523.0
Chicago State University	841.0		668.0				1,509.0
Eastern Illinois University	946.0	44.2	1,600.0			536.5	3,126.7
Governors State University	602.0	70.0	487.1			150.0	1,309.1
Northeastern Illinois University	44.1	181.7	405.6	-	22.5		653.9
Western Illinois University	-		1,924.3	-	_		1,924.3
Board of Regents	1,307.0	316.9	3,785.7	\$ 200.0	456.8	862.1	6,928.5
Illinois State University	232.0	125.0	1,185.5		250.0	751.1	2,543.6
Northern Illinois University	1,023.0	177.0	2,065.3	200.0	206.8	85.0	3,757.1
Sangamon State University	52.0	14.9	534.9	-		26.0	627.8
Southern Illinois University	570.4	22.0	2,728.9		700.0	3,800.5	7,821.8
Carbondale	570.4	22.0	352.0	-	500.0	324.1	1,768.5
School of Medicine	_		1,428.0			3,359.0	4,787.0
Edwardsville	-		948.9	-	200.0	117.4	1,266.3
University of Illinois	2,140.0	118.4	6,344.3	744.0	2,600.0	3,207.9	15,154.6
Chicago	300.0	118.4	2,796.7	250.0	2,600.0	2,404.4	8,469.5
Urbana/Champaign	1,840.0		3,150.6	494.0		800.9	6,285.5
Central Administration	-	-	397.0	-		2.6	399.6
Total	\$ 6,450.5	<u>\$ 753,2</u>	\$ 17.943.9	<u>\$ 944.0</u>	<u>\$ 3.779.3</u>	\$ 8,557.0	\$ 38,427.9

• See Table 3.

1.186

## Table 3

#### ILLINOIS PUBLIC UNIVERSITIES DETAIL OF OTHER P+Q+P REINVESTMENTS FOR FISCAL YEAR 1994

Eastern Illinois University	\$ 536.5
Workforce Preparation	11.2
Fixed Cost Increases	450.0
Strategic Planning Initiative	75.3
Governors State University	150.0
Workforce Preparation	150.0
Illinois State University	751.1
Workforce Preparation	85.0
Utilitics	125.0
Medicare	50.0
Sick Leave	200.0
Insurance	40.0
Recycling	50.0
Bloodborne Pathogen Program	50.0
Adult Learner/Conferencing	95.5
Disability Concerns	55.6
Northern Illinois University	85.0
Federal/state mandated but unfunded services	85.0
Sangamon State University	26.0
Graduate Education	26.0
Southern Illinois University	3,800.5
Carbondale	324.1
Graduate Education	190.1
Touch of Nature Programs	134.0
School of Medicine	3,359.0
Mandated Cost Increases	284.0
Equipment Replacement	270.0
Basic Science/Research	200.0
<b>Outpatient Care/Educational Facility</b>	2,239.0
Clinical Science/Primary Care	366.0
Edwardsville	117.4
Mandated Cost Increases	117.4

University of Illinois	\$ 3,207.9
Chicago	2,404.4
Equipment Acquisition	1,500.0
Graduate Academic Programs	225.0
Base Budget Reduction	250.0
Sick Leave Growth	118.2
Student Services Support	311.2
<u>Urbana – Champaign</u>	800.9
Graduate Academic Programs	200.0
Base Budget Reduction	250.0
Sick Leave Growth	159.9
Development	191.0
Central Administration	2.6
Sick Leave Growth	2.6

**Total Other** 

## \$ 8.557.0

#### PRIORITIES. QUALITY, AND PRODUCTIVITY INITIATIVE RESULTS OF UNIVERSITIES' ACTIONS ON ACADEMIC PROGRAMS AND UNITS

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	BHE Staff Recommendation October 1992	Results of University Actions on Academic Programs and Units Reported September 1993
Chicago State University		,
B.S. in Diagnostic Medical Sonography	Eliminate	Eliminated 7-92
B.S. in Dietetics	Eliminate	Eliminated 7-92
B.S. in Radiation Therapy Technology	Eliminate	Eliminated 7-92
B.A. in Art		Options Eliminated
B.A. in Geography		Option Eliminated
B.S.Ed. in Health, Safety, Physical Ed & Recreation		Option Eliminated
B.S. in Physical Therapy	Reactivate	
M.A. in Geography	Eliminate	Review continuing
M.S. in Biological Sciences	Eliminate	Retained with enrollment & retention goals
M.A. in History	Eliminate	Retained with enrollment & retention goals
M.S.Ed. in Bilingual/Bicultural Education	Eliminate	Retained with enrollment & retention goals
Dept of Dietetics		Eliminated 7-92
Dept of Diagnostic Medical Sonography		Eliminated 7-92
Dept of Radiation Therapy Technology		Eliminated 7-92
Depts of Geography & Economics		Consolidated
Depts of English/Speech & Modern Languages		Consolidated
Depts of History & Political Science		Consolidated
Colleges of Nursing & Allied Health		Consolidated
Depts of Reading/Elem Ed/Early Childhood/Library/Media		Consolidated
Eastern Illinois University		
B.S. in Afro-American Studies	Eliminate	Review continuing
B.A. in German	Eliminate	Retained, consolidation pending
B.S. in Technology Education	Eliminate	Review continuing
B.A. In French		Consolidation pending
B.A. in Spanish		Consolidation pending
B.A. in Psychology		Option Eliminated
B.A. in Art		Option Eliminated
Teacher Certification Options in Botany & Zoology		Consolidation pending
M.S.Ed. in Information Services and Technology	Eliminate	Eliminated
M.S. in Botany		Consolidated to M.S. Biological Sciences
M.S. in Technology		Retained
Master of Business Administration		Review continuing
M.S. in Environmental Biology		Consolidated to M.S. Biological Sciences
M.S. in Zoology		Consolidated to M.S. Biological Sciences
College Structure		Consolidation of 6 Colleges to 4
Governors State University	<b>D</b> 11	
B.H.S. in Communication Disorders		Retained
Bachelor of Health Administration		Retained with course reductions
B.A. in Office Administration		Eliminated
B.A. in Public Administration		Eliminated, to option in B.A. in Business Admim
<b>B.A. in Speech-Communication Studies</b>		Eliminated
B.H.S. in Clinical Laboratory Science		Eliminated
B.A. in Business & Technology		Options Eliminated
M.A. in Sociology		Eliminated
M.A. in Political Studies	2	Retained with curriculum revisions
M.S. in Environmental Biology	Eliminate	Retained with curriculum revisions
M.A. in Music	Eliminate	Review continuing
M.A. in Media Communications	Eliminate	Consolidation to M.A. in Communications pending

#### PRIORITIES. QUALITY, AND PRODUCTIVITY INITIATIVE RESULTS OF UNIVERSITIES' ACTIONS ON ACADEMIC PROGRAMS AND UNITS

	BHE Staff Recommendation October 1992	Results of University Actions on Academic Programs and Units Reported September 1993
Governors State University (continued)	000000 1778	
M.A. in Communication Studies		Consolidation to M.A. in Communications pending
M.A. in Instructional & Training Tech		Consolidation to M.A. in Communications pending
Master of Health Administration	Eliminate	Retained with course reductions
M.S. in Nursing	Eliminate	Retained
M.S. in Analytical Chemistry	Eliminate	Retained with curriculum revisions
Northeastern Illinois University		
<b>B.A.</b> in Leisure Studies	Eliminate	Eliminated
<b>BA</b> in Inner City Studies	Eliminate	Review continuing
B.S. in Physics	Eliminate	Retained with curriculum revisions
B.S. in Earth Science	Eliminate	Retained
B.A. in Linguistics		Elimination pending
Teacher Certification Options (Six fields)		Elimination pending
B.A. in Social Science		Elimination pending
<b>B.A.</b> in the Kaskaskia Program		Elimination pending
M.S. in Physics	Eliminate	Eliminated
M.A. in Instructional Media	Eliminate	Eliminated
M.S. in Earth Science	Eliminate	Review continuing
M.A. in Inner City Studies	Eliminate	Review continuing
M.S. in Chemistry	Eliminate	Retained
M.Ed. in Teaching of Language Arts		Review continuing
M.A. in Special Education		Elimination of options pending
M.A. in Geography & Environmental Studies		Elimination of options pending
Center for Inner City Studies	Eliminate	Review continuing
estern Illinois University		
<b>B.S.Ed.</b> in Corrections Education	Eliminate	Elimination pending
<b>B.S.</b> in Industrial Education	Eliminate	Consolidation pending
<b>B.B.</b> in Operations Management	Eliminate	Elimination pending
<b>B.B.</b> in Transportation and Physical Distribution	Eliminate	Suspended, consolidation pending
B.A. In Sociology		Option eliminated
B.S. in Chemistry		Option eliminated
B.S. in Mathematics		Option eliminated
<b>B.S.Ed.</b> in Business Education		Eliminated
<b>B.A.</b> in Communications Arts & Sciences		Options suspended
B.A. in German		Eliminated
M.S. in Industrial Technology	Eliminate	Retained
M.S. in Chemistry	Eliminate	Retained
M.S. in Physics	Eliminate	Retained
M.S. in Health Education	Eliminate	Retain with curriculum revision
Public Policy Research Institute		Eliminated
Center for Business & Economic Research		Eliminated
inois State University		
B.A./B.S. in International Business	Eliminate	Retained
Bachelor of Music Education	Eliminate	Retained
B.S. in Agriculture	Eliminate	Retained
B.S. in Agribusiness	Eliminate	Retained
B.A. and B.S. in Dance	1	Eliminated 7–93
Arabic & Chinese languages		Courses suspended
M.A. and M.S. in Theater	Review	
M.F.A. in Art	Review	

## PRIORITIES. QUALITY. AND PRODUCTIVITY INITIATIVE RESULTS OF UNIVERSITIES' ACTIONS ON ACADEMIC PROGRAMS AND UNITS

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October 1992	on Academic Programs and Units Reported September 1993
Review	
Review	
Review	
Review	
Eliminate	Retained
	Eliminated 7-93
	Eliminated 7-93
Eliminate	Retained
Eliminate	Retained
Eliminate	Eliminated 7-93
Eliminate	Eliminated 7-93
	Elimination pending
	Elimination pending
	Enroliment reduced
	Reorganization of curriculum pending
	Eliminated 7-93
Eliminate	Retained
Eliminate	Retained
Eliminate	Elimination pending
	Eliminated 7-93
	Elimination of specializations pending
	Elimination of specializations pending
	Eliminated 7-93
	Retained
2	
	Retained
2	Retained
	Retained with curriculum revision
	Retained
	Retained
	Eliminated 7-93
	Elimination pending
	Consolidation proposed
Eliminate	Retained with curriculum revisions
Eliminate	Eliminated 7-93
	Eliminated 7-93
Eliminate	Retained, enrollment reduced
	Review continuing
	Enrollments suspended
	Eliminated 7-93
20000000	Curriculum reduced
	Reviewed, no changes
	Review Review Eliminate

## PRIORITIES. QUALITY, AND PRODUCTIVITY INITIATIVE RESULTS OF UNIVERSITIES' ACTIONS ON ACADEMIC PROGRAMS AND UNITS

	BHE Staff Recommendation October 1992	Results of University Actions on Academic Programs and Units Reported September 1993
Sangamon State University (continued)		
M.A. in Biology	Review	Reviewed, intensified recruitment planned
M.A. in Gerontology	Review	Consolidation pending
M.A. in Economics	Review	Reviewed, enrollment & graduation goals
M.A. in History	Review	Reviewed, no changes
M.A. in Political Studies	Review	Reviewed, no changes
M.A. in Community Arts Management	Review	Reviewed. no changes
M.S. in Mathematical Sciences		Options eliminated
Certificate in Public Management Practices		Suspending specializations
Center for Entrepreneurship & Economic Deveopment	Eliminate	Eliminated 7-93
Southern Illinois University at Carbondale		
A.A.S. in Photographic Production Technology	Eliminate	Consolidation planned
A.A.S. in Mortuary Science and Funeral Service	Eliminate	Conversion to B.S. program planned
A.A.S. in Architectural Technology	Eliminate	Conversion to B.S. program planned
A.A.S. in Electronics Technology	Eliminate	Consolidation planned
A.A.S. in Tool and Manufacturing Technology	Eliminate	Conversion or transfer planned
A.A.S. in Construction Technology	Eliminate	Conversion to specialization or B.S. planned
AAS. in Law Enforcement	Eliminate	Eliminated 7-93
A.A.S. in Automotive Technology	Eliminate	Conversion to B.S. program planned
A.A.S. in Commercial Graphics-Design	Eliminate	Consolidation planned
A.A.S. in Dental Hygiene	Eliminate	Conversion or transfer planned
A.A.S. in Dental Technology	Eliminate	Conversion to specialization planned
A.A.S. in Physical Therapist Assistant	Eliminate	Transfer to Rehabilitation Institute planned
A.A.S. in Radiologic Technology	Eliminate	Conversion to B.S. program planned
A.A.S. in Respiratory Therapy Technology	Eliminate	Conversion to specialization planned
A.A.S. in Allied Health Career Specialties	Eliminate	Elimination or transfer planned
A.A.S. in Nursing	Eliminate	
A.A.S. in Office Systems and Specialties	Eliminate	Conversion to B.S. program planned
A.A.S. in Computer Information Processing	Eliminate	Eliminated 7-93
A.A.S. in Aviation Maintenance Technology		Conversion to B.S. program planned
A.A.S. in Avionics Technology		Eliminated 7-93
A.A.S. in Aviation Flight		Conversion to specialization or B.S. planned
B.A. and B.S. in Russian	Eliminate	Retained
B.A. and B.S. in Classics	Eliminate	B.A. retained. B.S. eliminated
<b>B.S. Consumer Economics &amp; Family Management</b>	Eliminate	Retained
B.A. and B.S. in Special Major	Eliminate	Eliminated 6-93
B.A. in Religious Studies	Eliminate	Eliminated 11-92
B.S. in Forestry		Specialization eliminated
B.A. and B.S. in Computer Science		B.A. eliminated, B.S. retained
B.S. in Early Childhood		Specializations consolidated 11-92
B.S. in Language Arts		Eliminated 12-92
<b>B.S. in Vocational Education Studies</b>		Options & off-campus site eliminated
B.S. in Engineering Technology		Specialization eliminated 11-92
Recreation Minor		Eliminated 4-93
B.S. in Physics		Education option eliminated 11-92
B.S. in Geography		Education option eliminated 11-92
M.S. in Agricultural Education/Mechanization		Elimination pending
M.S. in Plant and Soil Science	2	Retained
M.S.Ed. in Higher Education	Linning to	Concentrations eliminated
M.S. in Food and Nutrition	Eliminate	Retained
M.S. in Pharmacology	Eliminate	Retained
M.S. in Physics	Eliminate	Retained

## PRIORITIES, QUALITY, AND PRODUCTIVITY INITIATIVE RESULTS OF UNIVERSITIES' ACTIONS ON ACADEMIC PROGRAMS AND UNITS

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	BHE Staff Recommendation October 1992	Results of University Actions on Academic Programs and Units Reported September 1993
Southern Illinois University at Carbondale (continued)		
M.S. in Administration of Justice	Eliminate	Retained
M.S. in Community Development	Eliminate	Eliminated 7-93
M.A. in Political Science	Eliminate	Retained
M.S.Ed. in Educational Administration		Options consolidated, off-campus site terminated
M.S. in Health Education		Concentrations eliminated 4-93
M.S.Ed in Physical Education		Concentrations eliminated 5-93
M.S.Ed. in Workforce Education & Development		Concentrations eliminated 3-93
M.A. in Foreign Language		Concentration in German eliminated 1-92
M.A. in Applied Linguistics		Concentrations eliminated 3-93
M.A. in Plant Biology		MA eliminated, MS retained
M.A. in Zoology		MA eliminated. MS retained
M.S. in Statistics		Eliminated 7-93
M.S.Ed. in Recreation		Concentrations eliminated 4-93
M.A. in Anthropology		Concentrations eliminated 1-92
M.A. & M.S. in Rehabilitation Counseling		Elimination of M.A. pending, M.S. to be retained
M.A. & M.S. in Rehabilitation Administration & Service		Elimination of M.A. pending, M.S. to be retained
M.A. & M.S. in Behavior Analysis & Therapy		Elimination of M.A. pending, M.S. to be retained
C.A.S. in Curriculum & Instruction		Eliminated 3-93
C.A.S. in Educational Psychology		Eliminated 3-93
Ph.D. in Education (Educational Administration)	Eliminate	Retained
Ph.D. in Education (Higher Education)	Eliminate	Eliminated 7-93
Ph.D. in Education (Physical Education)	Eliminate	Retained
Ph.D. in Engineering Science		Retained
	Eliminate	Retained
Ph.D. in Pharmacology Ph.D. in Molecular Science	Eliminate	Eliminated 7–93
		Retained
Ph.D. in Geography Ph.D. in Historical Studies		
		Retained
Ph.D. in Political Science		Retained
Ph.D. in Sociology		Retained
Ph.D. in Communication Disorders and Sciences		Eliminated 7–93
College of Technical Careers		Restructured, units consolidated
Renewal Institution for Practicing Educators		Eliminated 3-93
Applied Research Center		Eliminated 12-92
Technology Commercialization Center		Eliminated 11-92
College of Communications & Fine Arts		Eliminated 7-93
Depts of Speech Com, Theater, Art/Design & Music		Relocated to Col of Liberal Arts
Depts of Cinema/Photo, Radio/TV, Journalism		Formed new college, program consolidation pendin
Dept of Educational Psychology & Special Education		Merged 3-93
Depts of Community Development & Geography		Merged 11-92
Depts of Health Ed & Recreation		Merger pending
Depts of Ag Ed & Mech and Plant & Soil Science		Merger pending
Dept of Communication Disorders and Rehabilitation Inst		Transferred to College of Education
Dept of Religious Studies		Eliminated 11-92
thern Illinois University at Edwardsville		
B.S. in Health Education		Retained, review in 3 years
B.S. in Business Economics		Retained
B.S. in Physical Science Education	2	Eliminated 7-93
B.S. in General Science and Mathematics	Eliminate	Retained, restructured, review in 3 years
B.S. in Recreation	Eliminate	Eliminated 7-93
B.A. and B.S. in Theater (Dance)	Review	Consolidation pending
		Elimination of specialization 5-93

## PRIORITIES, QUALITY, AND PRODUCTIVITY INITIATIVE RESULTS OF UNIVERSITIES' ACTIONS ON ACADEMIC PROGRAMS AND UNITS

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	BHE Staff Recommendation October 1992	Results of University Actions on Academic Programs and Units Reported September 1993
Southern Illinois University at Edwardsville (continued)		
B.A. and B.S. in Art	Review	Review continuing
B.A. and B.M. in Music	Review	Elimination of specializations pending
Bachelor of Fine Arts (Art & Design)	Review	Review continuing
<b>B.S.</b> in Business Administration		Specializations eliminated & consolidated
B.S. in Earth Science		Eliminated 10-92
M.A. in Philosophy	Eliminate	Eliminated 7-93
M.A. and M.S. in Political Science	Eliminate	Eliminated 7-93
Master of Fine Arts	Review	Retained
Master of Music	Review	Retained
M.A. in Art Therapy		Review for retention in 3 years
M.S. in Policy Analysis		Eliminated 10-92
M.A. in Speech Pathology		Enrollments reduced
M.S. in Management Information Systems		Eliminated 10-92
Ed.D. in Instructional Process	Eliminate	Eliminated 7-93
Certificate in Pedodontics	Eliminate	Eliminated 7-93
Certificate in Periodontics	Eliminate	Eliminated 7-93
Certificate in Prosthodontics	Eliminate	Eliminated 7-93
Environment Resources Training Center	Consolidate	State support reduced
Broadcasting Services	Consolidate	Eliminated 7-93
Radio Station WSIE	Consolidate	State support reduced
Teachers' Center	Consolidate	Eliminated 7-93
Center for Advanced Manufacturing & Production	Consolidate	Consolidated
Papers on Language & Literature	Consolidate	Eliminated 7-93
University Museum	Consolidate	Resources reduced
Regional Research & Development Services	Consolidate	Resources reduced
University Services to East St. Louis	Consolidate	State support reduced
Center for Economic Education	Consolidate	Consolidated
Center for Management Studies	Consolidate	Consolidated
Schools of the University	Consolidate	Reorganization pending
School of Dental Medicine		Departments consolidated (7 to 3)
niversity of Illinois at Chicago		
B.A. in Judaic Studies	2	Eliminated 6-93
B.A. in the Teaching of Italian		Eliminated 1–93
B.A. in the Teaching of Polish		Eliminated 6-93
B.S. in the Teaching of Earth Sciences		Eliminated 2-93 (Inactive since 1981)
B.S. in the Teaching of Geography		Review continuing
B.S. in Engineering Mechanics	2	Eliminated 5-93
B.S. in the Geological Sciences		Review continuing
B.A. and B.S. in Geography		Review continuing
B.S. in Criminalistics		Eliminated 6-93
B.S. in Business Administration		Eliminated 6-93
M.S. in Engineering Mechanics		Consolidation pending
M.A. in German		Retained
M.A. in French	Eliminate	Retained
M.S. in the Geological Sciences	Eliminate	Review continuing
M.A. in Environmental and Urban Geography	Eliminate	Review continuing
M.S. in Medical Psychology	Eliminate	Elimination pending
M.S. in Orthopaedic Surgery	Eliminate	Elimination pending
M.S. in Oral and Maxillofacial Surgery		Consolidation pending
M.S. in Oral Pathology		Consolidation pending
M.S. in Orthodontics		Consolidation pending

#### PRIORITIES. QUALITY. AND PRODUCTIVITY INITIATIVE RESULTS OF UNIVERSITIES' ACTIONS ON ACADEMIC PROGRAMS AND UNITS

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	BHE Staff	<b>Results of University Actions</b>
	Recommendation	<b>U</b>
	October 1992	Reported September 1993
University of Illinois at Chicago (continued) M.S. in Pediatric Dentistry	Consolidate	Convolidation modime
	Consolidate	Consolidation pending
M.S. in Histology-Dental		Consolidation pending Consolidation pending
Ph.D. in Engineering Mechanics	Eliminate Eliminate	Retained
Ph.D. in Geotechnical Engineering and Geosciences		Will not activate
Ph.D. in Business (Operations Management)	Eliminate Eliminate	Will not activate
Ph.D. in Business (Accounting)		Retained
Ph.D. in Slavic Languages and Literature	Consolidate	Transferred to Col of Assoc. Health Professions 6-93
College of Kinesiology	Transfer	Transferred to Col of Social Work 5-93
Dept of Medical Social Work	Transfer Reduce costs	Iransierred to (b) of Social Work
Regional Medical Schools	Consolidate	Consolidated 1-93
Depts of English & Linguistics		Consolidated 1–93
Depts of French with Spanish. Italian. & Portuguese	Consolidate	Consolidation under review
Dept of Geography and Geological Sciences		
Faculties of Music & Theater, & Dance		Consolidated
Voorhees Center for Neighborhood Development		Eliminated
Depts of Pharmaceutics and Pharmacodynamics		Consolidated 1-93
University of Illinois at Urbana-Champaign		
Certificate in Aviation Electronics	Eliminate	Eliminated 1-93
Certificate in Aviation Maintenance	Eliminate	Elimination pending
Certificate in Professional Piloting	Eliminate	Retained
B.S. in Radio and Television	Eliminate	Eliminated 7-93
B.S. in Bioengineering	Eliminate	Retained
B.S. in Biophysics	Eliminate	Retained
B.S. in Entomology	Eliminate	Retained
B.S. in Physiology	Eliminate	Retained
B.S. in Astronomy	Eliminate	Retained
Bachelor of Social Work	Eliminate	Retained
B.S. in Aero/Astro Engineering	Downsize	Downsized
B.S. in Food Industry	Consolidate	Review continuing
B.S. in Food Science	Consolidate	Review continuing
B.S. in HRFS (Foods & Nutrition)	Consolidate	Review continuing
B.S. in HRFS (Foods in Business)	Consolidate	Review continuing
B.S. in Community Health	Transfer	Review continuing
Secondary school teacher preparation programs	Consolidate	Review continuing
B.S.Ag. in General Agriculture		Eliminated 5-93
B.S. in Soil Science		Eliminated 7-93
B.S. in Business Education		Review underway
B.S. in Home Economics Education		Eliminated 7-93
B.S. in HRFS (General Home Economics)		Eliminated 5-93
M.S. in Environmental Science	Eliminate	
M.S. in Forestry		Review continuing
M.S. in Radio and Television		Eliminated 7–93
M.S. in Home Economics Education	Diminaria	Elimination pending
M.S. in Mining Engineering		Eliminated 6-93
6 6 6		Review continuing
M.S. in General Human Resources and Family Studies		Review continuing
M.S. in Family and Consumption Economics		-
M.S. and A.M. in Human Development and Family Ecology		Review continuing
M.S.W.M.S. in Marital and Family Therapy	Eliminate	Peview continuing
M.A. and M.S. in Textiles and Apparel		Review continuing
M.S. in Physical Science	Eliminate	Eliminated 2–93
M.A. in Public Administration	Eliminate	Elimination pending

#### PRIORITIES, QUALITY, AND PRODUCTIVITY INITIATIVE RESULTS OF UNIVERSITIES' ACTIONS ON ACADEMIC PROGRAMS AND UNITS

	BHE Staff Recommendation October 1992	Results of University Actions on Academic Programs and Units Reported September 1993
iversity of Illinois at Urbana-Champaign (continued)		
Master of Social Work	Eliminate	Retained
M.S. in Public Health in Community Health	Eliminate	Review continuing
M.S. in Community Health	Eliminate	Review continuing
M.S. in Aero/Astro Engineering	Downsize	Downsized
M.S. in Ceramics Engineering	Consolidate	Retained
M.S. in Metallurgical Engineering	Consolidate	Restructured
M.S. in Foods and Nutrition	Consolidate	Review continuing
M.A. M.S. and M.Ed. in Admin. Higher and Cont. Ed.	Reduce Option	
C.A.S. in Ed. Policy Studies	Eliminate	Elimination pending
C.A.S. in Mathematics	Eliminate	Elimination pending
C.A.S. in Administration, Higher, and Continuing Ed.	Reduce Option	
C.A.S. in Educational Psychology		Review underway
Ph.D. in Social Work	Eliminate	Retained
Ph.D. in Family and Consumption Economics	Eliminate	Review continuing
Ed.D. and Ph.D. in Education	Eliminate	Elimination pending
Ph.D. in Environmental Science	Eliminate	
Ph.D. in Mining Engineering	Eliminate	Eliminated 6-93
Ph.D. in Community Health	Eliminate	Review continuing
Ph.D. in Aero/Astro Engineering	Downsize	Downsized
Ph.D. in Foods and Nutrition	Consolidate	Review continuing
Ph:D. in Metallurgical Engineering	Consolidate	Consolidated
Ph.D. in Slavic Languages and Literature	Consolidate	Retained
Ph.D. in Ceramic Engineering	Consolidate	Consolidated
Ph.D. and Ed.D. in Admin. Higher and Continuing Ed.	Reduce Options	
Doctor of Psychology		Elimination pending
College of Applied Life Sciences	Eliminate	Reorganization proposed
School of Social Work	Eliminate	Review of organization structure continuing
Center for Instructional Research & Curriculum Evaluation	Eliminate	
School of Human Resources & Family Studies	Eliminate	Reorganization proposed
nstitute of Aviation	Eliminate	Reduced state support
Computer-Based Education Research Lab		Elimination pending
Small Homes Council		Transferred to School of Architecture
lousing Research & Development		Transferred to School of Architecture
Cooperative Extension		Restructured & downsized
Department of Radio & Television		Eliminated 7-93